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## GENERAL INFORMATION

### Directors

Mr. Benjamin Asante-Ayeh  
Mr. Stephen Narkotey  
Mr. Amos Oppong Danquah  
Mr. Kofi Adu Agyarko  
*(Appointed on 30/09/2022)*  
Ms. Josephine Agyei  
*(Appointed on 30/09/2022)*  
Dr. Nicholas Aninagyei Yeboah  
*(Retired in August 2022)*  
Mrs. Caroline Duncan-Amoah  
*(Retired in August 2022)*  
Mr. Samuel Otu-Boateng  
*(Retired in October 2022)*  
Ambassador Kwabena Baah-Duodu  
*(Retired in October 2022)*

### Registered Office

Mumuadu Rural Bank Limited  
Osaberima Otu Darko IV Street  
Osino-Dwenaso Main Road, Osino

### Bankers

ARB Apex Bank Limited  
Consolidated Bank Ghana Limited  
GCB PLC

### Independent Auditors

Intellisys  
No. 2 Lardzeh Crescent  
North Dzorwulu  
Near Fiesta Royale Hotel  
P.O. Box KN 4169  
Kaneshie- Accra

### Company Secretary

SECON Consultancy Services Limited  
No. 05 Odanta Road  
GA-073-4350  
Asylum Down, Accra

# NOTICE OF MEETING

Notice is hereby given that the **34<sup>th</sup>** Annual General Meeting of Mumuadu Rural Bank Limited will be held on **Saturday, 2<sup>nd</sup> September, 2023 at 10:00 a.m. at the Presbyterian Church Premises, Osino.**

## AGENDA

1. To receive and adopt the Report of the Directors, Financial Statements for the year ended 31<sup>st</sup> December, 2022 and the Independent Auditor's Report thereon.
2. To receive the Report of the Chairman of the Board of Directors for the year ended 31<sup>st</sup> December, 2022.
3. To elect an additional Director.
4. To fix and approve the remuneration of the Directors.
5. To authorize the Directors to fix the remuneration of the Auditors.

## NOTE:

A member of the Company entitled to attend and vote is entitled to appoint a proxy to attend and vote in his/her stead. A proxy need not also be a member of the Bank. A form of proxy is annexed to the report.

A copy of the proxy form must be completed and deposited at the office of Mumuadu Rural Bank Limited not less than 48 hours before the time appointed for holding the meeting.

**BY ORDER OF THE BOARD**

**SIGNED  
SECON CONSULTANCY SERVICES LIMITED  
(COMPANY SECRETARY)**

**DATED THIS 10<sup>TH</sup> DAY OF JULY, 2023.**

**SHAREHOLDERS ARE TO PICK COPIES OF THE AUDITED ACCOUNTS AT THE NEAREST BRANCH OF THE BANK.**

# BOARD MEMBERS & MANAGEMENT



**Mr. Benjamin E. Asante-Ayeh**  
*Chairman*



**Mr. Stephen Narkotey**  
*Vice-Chairman*



**Mr. Kofi Adu Agyarko**  
*Director*



**Ms. Josephine Agyei**  
*Director*



**Mr. Amos Oppong-Danquah**  
*Director*



**Mr. Francis Mawunyo Kotoko**  
*Chief Executive Officer*



**Mr. Kwadwo Asante Oppong-Agyare**  
*Deputy Chief Executive Officer*

# REPORT OF THE CHAIRMAN OF THE BOARD OF DIRECTORS

Nananom,  
Esteemed Shareholders,  
Fellow Directors,  
Distinguished Ladies and Gentlemen

On behalf of the Board of Directors, I warmly welcome you to the 34<sup>th</sup> Annual General Meeting (AGM) of the Mumuadu Rural Bank Limited and to report on the performance of our Bank for the 2022 financial year.

## THE GHANAIAN ECONOMY

Ghana's economy grew 3.1% year-on-year in 2022, compared with a growth rate of 5.1% the previous year. The gross domestic product grew 3.7% year-on-year in the fourth quarter, its worst performance since the start of 2021. Ghana had its worst economic crisis in a generation, brought by currency depreciation and growing debt coupled with high interest rates. Inflation reached a more than two-decade high of 54.1% in December 2022.

The government has been unable to redress the situation and service its debt despite spending cuts and several central bank interest rate hikes. This however forced the government to run to the International Monetary Fund (IMF), which agreed to provide a \$3 billion loan conditional on debt restructuring.

## THE BANKING INDUSTRY

The Banking Industry has had its share of the Covid 19 fall out. As many Banks were grappling with challenges that firms they supported, and financed were facing, resulting in serious loan defaults. The domestic debt exchange programme which was a conditionality for the IMF Agreement also resulted in huge impairment values of the Banks.

The huge impairments affected the profitability of most commercial banks and rural banks. For example, well known commercial banks like Republic, Stanbic, Ecobank, OmniBSIC, Access, First National, Standard Chartered, Prudential, Fidelity, Zenith, ABSA, GCB, CAL, CBG posted huge losses ranging from about GH¢26 million to GH¢2 billion in 2022. Some of these Banks even reported Negative Capital Adequacy Ratios.

## MUMUADU'S PERFORMANCE

Nananom, our cherished shareholders, with all that have been said, it must be noted then that your Bank was also affected seriously with the Government of Ghana Domestic Debt Exchange programme (DDEP) resulting in huge impairments on investments. I am saddened to announce to you that for the first time in several years in the history your bank, we made a loss GH¢ 1,076,588. The figures are depicted in the table below.

| PERFORMANCE INDICATOR        | 2022 GH¢    | 2021 GH¢    | 2020 GH¢    | 2019 GH¢   | 2018 GH¢   |
|------------------------------|-------------|-------------|-------------|------------|------------|
| TOTAL INCOME                 | 33,158,219  | 28,655,633  | 23,219,206  | 20,784,320 | 21,043,154 |
| TOTAL EXPENSE                | 33,460,179  | 23,884,186  | 19,834,849  | 19,159,145 | 18,573,587 |
| NET PROFIT (LOSS) BEFORE TAX | (301,960)   | 4,777,279   | 3,384,357   | 1,625,175  | 2,469,567  |
| CORPORATE TAX                | 774,628     | 1,235,817   | 941,556     | 860,413    | 691,100    |
| NET PROFIT (LOSS) AFTER TAX  | (1,076,588) | 3,541,462   | 2,442,801   | 976,999    | 1,778,467  |
| DEPOSITS                     | 122,342,521 | 101,896,826 | 88,742,036  | 61,199,035 | 50,623,642 |
| LOAN                         | 59,052,267  | 57,674,173  | 52,019,725  | 42,468,503 | 36,707,198 |
| INVESTMENT                   | 44,555,729  | 43,585,913  | 33,727,847  | 20,338,716 | 19,854,374 |
| TOTAL ASSET                  | 145,523,852 | 124,226,695 | 113,830,760 | 82,783,021 | 70,133,422 |
| TOTAL ASSET GROWTH (%)       | 17.14       | 9.13        | 37.5        | 18.10      | 10.64      |
| STATED CAPITAL               | 4,041,925   | 4,041,925   | 3,921,202   | 3,921,202  | 3,921,201  |
| EQUITY                       | 12,172,476  | 14,582,481  | 13,477,719  | 11,222,612 | 10,149,433 |
| RETAINED EARNINGS            | 2,658,944   | 5,152,117   | 5,003,369   | 3,330,446  | 2,597,697  |

Our major concern is that stated capital has not been growing at all. What it means is that shareholders are not buying any more shares. We are thereby calling on our cherished shareholders to increase their shares and invite friends and relatives who are not shareholders to buy our shares.

## FINANCIAL PERFORMANCE

### SIGNIFICANT GROWTH SECTORS

#### Financial Performance

##### 1.1.1 TOTAL INCOME

Total earnings increased by **15.71%** from **GH¢ 28,655,633** in 2021 to **33,158,219** in 2022.

##### 1.1.2 TOTAL EXPENSES

Total Expenses increased by **40.09%** from **GH¢ 23,884,186** in 2021 to **GH¢ 33,460,179.00** in 2022.

##### 1.1.3 LIQUIDITY AND CAPITAL ADEQUACY RATIO

- The Bank's liquidity ratio at the end of 2022 was 36.41% as compared to 31.73% in 2021.
- The Capital Adequacy ratio of the Bank at the end of 2022 was **11%** as compared to 15% in 2021. The minimum capital adequacy ratio required by Bank of Ghana is **10%**.

#### 1.1 Total Assets Growth

The Bank's total assets at the end of the year grew from **GH¢ 124,226,695** in 2021 to **GH¢ 145,523,852** in 2022, indicating **17.14%** increment during the year.

## 1.2 Investments

The Bank increased its short and medium-term as well as investments securities by **2.23%** over the previous year's portfolio from **GH¢ 43,585,913** in 2021 to **GH¢ 44,555,729** in 2022.

## 1.3 Loans and Advances

The balance of advances outstanding after provision for bad and doubtful debts increased from **GH¢ 57,674,173** in 2021 to **GH¢ 59,052,267.00** in 2022. This represents an increase of **2.39%** over 2021 outstanding.

## 1.4 Deposits

Deposits increased from **GH¢ 101,896,826** in 2021 to **122,342,521.00** in 2022 representing an increase of **20.07%**.

## 1.5 Stated Capital

Stated Capital remained **GH¢ 4,041,925** in 2022.

## 1.6 Shareholders' Funds

Shareholders' funds decreased from **GH¢ 14,582,481** in 2021 to **GH¢ 12,172,476** in 2022, representing **16.53%**. This was due to the impairment made on investments.

## PROFIT

Profit before tax reduced drastically from **GH¢ 4,777,279** in 2021 to **GH¢ (301,960.00)** in 2022 representing a decrease of **106.32%**. This was due to the impairment made on investments.

## CORPORATE SOCIAL RESPONSIBILITY

The Bank spent a total of **GH¢ 148,625** on various social intervention activities during the year under review compared with **GH¢ 88,599** spent in 2021.

## OUR COLLECTIVE OUTLOOK

It is worth mentioning that Directors and Management have put in place a 5-year strategic plan that seeks to ***pursue growth through digitalization, maximizing shareholders' value and community development***. We strongly believe that this approach and other measures being adopted will help to turn the tides in favour of our Bank. Current results point to a positive direction despite the harsh economic situations.

***Thank You for Your Attention and may the Good Lord Bless Us All.***

# REPORT OF DIRECTORS

In accordance with the requirements of section 136 of the Companies Act 2019 (Act 992), we the Board of Directors of Mumuadu Rural Bank Limited submit our report together with the audited financial statements of the Bank for the year ended 31 December 2022.

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are required to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements satisfy the financial reporting standards as to form and content in the presentation of the statement of financial position, results of operations and business of the Bank, and explain the transactions and financial position of the business of the Bank at the end of the financial year. The annual financial statements are based upon appropriate accounting policies consistently applied throughout the Bank and supported by reasonable and prudent judgements and estimates.

The Directors acknowledge that they are ultimately responsible for the system of internal controls established by the Bank and place considerable importance on maintaining a strong control environment. To enable the Directors, meet these responsibilities, the Board sets standards for internal controls aimed at reducing the risk of error or loss in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the Bank and all employees are required to maintain the highest ethical standards in ensuring the Bank's business is conducted in a manner that in all reasonable circumstances is above reproach.

The focus of risk management in the Bank is on identifying, assessing, managing and monitoring all known forms of risk across the Bank. While operating risk cannot be fully eliminated, the Bank endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The Directors are of the opinion, based on the information and explanations given by management that the system of internal controls provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial controls can provide only reasonable, and not absolute, assurance against material misstatements or loss. The going-concern basis has been adopted in preparing the annual financial statements. Based on forecasts and available cash resources, the Directors have no reason to believe that the Bank will not be a going concern in the foreseeable future.

## PRINCIPAL ACTIVITY

The Bank is licensed to carry out the business of rural banking in Ghana. There was no change in the nature of the Bank's business during the year.

## FINANCIAL RESULTS

The Bank generated a loss of GH¢ 1,076,588 for the year ended 31 December 2022 (2021: Profit of GH¢ 3,541,462).

## GOING CONCERN

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future



operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

### EVENTS AFTER REPORTING DATE

The Directors are not aware of any matter or circumstance arising since the end of the financial year to the date of this report that could have a material effect on the financial position of the Bank.

### DIRECTORS' INTEREST IN CONTRACTS

To our knowledge none of the Directors had any interest in contracts entered into during the year under review.

### AUTHORISED AND ISSUED SHARE CAPITAL

During the current financial year, the total number of ordinary shares issued was 206,840 (GH¢ 83,168). These are yet to be regularised at the Registrar General's Department.

### BORROWING LIMITATIONS

In terms of the Regulations of the Bank, the Directors may exercise all the powers of the Bank to borrow money, as they consider appropriate.

### DIVIDENDS

Dividends of GH¢ 1,416,586 was declared during the year. However, dividends of GH¢ 882,372 were paid to shareholders during the year (2021: GH¢ 12,124).

### DIRECTORS

The Directors of the Bank during the year and to the date of this report were as follows:

|                          |               |
|--------------------------|---------------|
| Mr. Benjamin Asante-Ayeh | Chairman      |
| Mr. Stephen Narkotey     | Vice Chairman |
| Mr. Amos Oppong Danquah  | Member        |
| Mr. Kofi Adu Agyarko     | Member        |
| Ms. Josephine Agyei      | Member        |

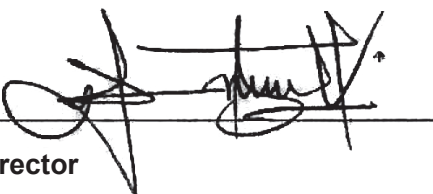
### SECRETARY

The Bank's designated secretary is SECON Consultancy Services Limited.

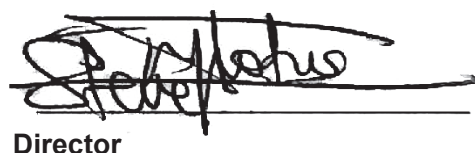
### INDEPENDENT AUDITORS

Intellisys were the independent auditors for the year under review. The audit fee payable for the year 2022 was GH¢ 40,000 (2021: GH¢ 30,000).

The annual financial statements as set out on pages 14 to 46 were approved by the Board of Directors and signed on their behalf by:



Director



Director

Date 28<sup>th</sup> April, 2023



**Chartered Accountants**

No. 2 Lardzeh Crescent  
North Dzorwulu  
P.O. Box KN 4169  
Kaneshie, Accra, Ghana  
GPS: GA-196-3610  
Phone: +233 (0) 302 502801  
Email: info@intellisysgh.com

# INDEPENDENT AUDITOR'S REPORT

## To the Shareholders of Mumuadu Rural Bank Limited Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of Mumuadu Rural Bank Limited set out on pages 14 to 46, which comprise the statement of financial position as at 31 December 2022, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory notes.

In our opinion, the financial statements give a true and fair view of the financial position of the Bank as at 31 December 2022, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS), requirements of the Companies Act, 2019 (Act 992) and the Banks and Specialized Deposit-Taking Institutions Act, 2016 (Act 930).

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the Financial Statements section of our report. We are independent of the Bank in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) (the Code) issued by the International Ethics Standards Board for Accountants (IESBA), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

**Key audit matters (continued)**

| <b>Key Audit Matter</b>  | <b>How we addressed the key audit matter</b>   |
|--|--|
| <p><b>Impairment provisions on loans and advances to customers (Refer to note 9)</b></p> <p>Impairment allowances represent management's best estimates of the losses incurred within the loan portfolio at the statement of financial position date. The Directors make judgements over both the timing of recognition of impairment and the estimation of any such impairment. Impairment allowance is calculated on an individual basis for all loans and requires judgement to determine when an impairment event has occurred and then to estimate the expected future cash flows related to that loan.</p> <p>The underlying assumptions are subjective. The risk that the impairment provision on loans and advances may not be adequate to cover the default risk in the loan portfolio has been identified as significant and considered in our audit approach.</p> | <p><b>Our audit procedures in this area included among others:</b></p> <ul style="list-style-type: none"> <li>• We updated our understanding of and evaluated key controls within the loan origination, approval, monitoring and recovery processes.</li> <li>• We examined a sample of loans and advances challenging the assumptions for classification of the loans and advances contrary to the Bank of Ghana's prudential guidelines for adequate provisions and classification of loans and advances.</li> <li>• We independently re-performed the calculation of impairment allowance and compared with the Bank's estimate.</li> </ul>                             |
| <p><b>Key Audit Matter</b></p> <p><b>Short and medium term investments (Refer to Note 15)</b></p> <p>Bank of Ghana (BOG) and Securities and Exchange Commission (SEC) had revoked the licences of (386) Financial Institutions and (53) Fund Management Companies respectively in 2019. The Bank had investments with Ideal Capital Partners Limited, Ideal Finance Company Limited, CDH Savings and Loans Company Limited and Blackshield Management Capital (Formerly Gold Coast Fund Management) which had their licences revoked. The risk that these investments may not be recovered has been identified as significant and considered in our audit approach.</p>  | <p><b>How we addressed the key audit matter</b></p> <p><b>Our audit procedures in this area included among others:</b></p> <ul style="list-style-type: none"> <li>• We obtained and assessed the claims sheetfiled to the appointed receiver.</li> <li>• Checked the claims validated by the receiver.</li> <li>• Checked for any subsequent payments made by the receiver through the bank statement.</li> <li>• Compared amount per the validated claims less any amounts received to amount stated in the client trial balance.</li> <li>• Adjusted for (any) difference so as to ensure that the investment recognised did not exceed the amount validated.</li> </ul> |

**Other Information**

The Directors are responsible for the other information. The other information comprises the Report of the Directors, which we obtained prior to the date of this auditor's report. The other information does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors and those charged with Governance for the Financial Statements**

The Directors are responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act 2019 (Act 992), and for such internal controls as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Directors either intend to liquidate the Bank or to cease operations, or have no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Bank's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards on Auditing (ISAs) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing (ISAs), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial

statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank to cease to continue as a going concern.

- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

## Report on Other Legal and Regulatory Requirements

The Companies Act, 2019, (Act 992) requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- (i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (ii) In our opinion proper books of accounts have been kept by the Bank so far as appears from our examination of those books, and
- (iii) The statement of profit or loss and other comprehensive income and the statement of financial position are in agreement with the books of accounts.

The Banks and Specialised Deposit-Taking Institutions Act 2016, (Act 930) section 85(2) requires that we state certain matters in our report.

We hereby state that:

- (i) The financial statements give a true and fair view of the state of affairs of the Bank and its results for the year under review.
- (ii) We were able to obtain all the information and explanation required for the efficient performance of our duties as auditors:
- (iii) The Bank's transactions were within its power: and
- (iv) The Bank has generally complied with the provisions in the Banks and Specialised Deposit-Taking Institutions Act 2016, (Act 930) and section 137 of the Companies Act, 2019 (Act 992).
- (v) The Bank has generally complied with the provisions of the Anti-Money Laundering Act, 2008 (Act 749) as amended, the Anti-Terrorism Act, 2008 (Act 762) and section 137 of the Companies Act, 2019 (Act 992).

The engagement partner on the audit resulting in this independent auditor's report is MyraStella Ansah (ICAG/P/1438)



Intellisys (ICAG/F/2023/078)  
Chartered Accountants  
No. 2 Lardzeh Crescent  
North Dzorwulu, Accra  
Near Fiesta Royale Hotel

**Dated: 28<sup>th</sup> April, 2023**

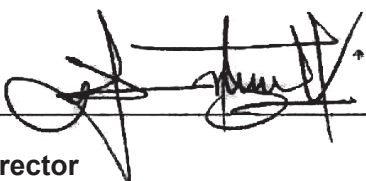
## STATEMENT OF PROFIT OR LOSS AND COMPREHENSIVE INCOME

| Figures in GHS                          | Notes | 2022               | 2021        |
|---|-------|--------------------|-------------|
| Interest income                         | 4     | 29,477,000         | 24,700,935  |
| Interest expense                        | 5     | (7,827,163)        | (6,182,230) |
| <b>Net interest income</b>              |       | <b>21,649,837</b>  | 18,518,705  |
| Fee and commission income               | 6     | 2,614,669          | 2,976,791   |
| Fee and commission expense              | 7     | (413,658)          | (360,510)   |
| <b>Net fee and commission income</b>    |       | <b>2,201,011</b>   | 2,616,281   |
| Other operating income                  | 8     | 1,066,550          | 977,907     |
| <b>Operating income</b>                 |       | <b>24,917,398</b>  | 22,112,893  |
| Net impairment loss on financial assets | 9     | (3,279,937)        | 5,832       |
| Personnel expenses                      | 10    | (11,187,189)       | (9,317,293) |
| Depreciation and amortisation           | 11    | (1,172,967)        | (1,190,246) |
| Other operating expenses                | 12    | (9,579,265)        | (6,833,907) |
| <b>(loss)/Profit before income tax</b>  |       | <b>(301,960)</b>   | 4,777,279   |
| Income tax expense                      | 13    | (774,628)          | (1,235,817) |
| <b>(Loss)/profit for the year</b>       |       | <b>(1,076,588)</b> | 3,541,462   |

# STATEMENT OF FINANCIAL POSITION

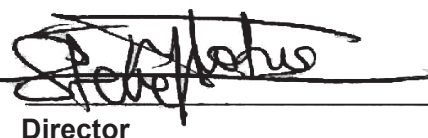
| Figures in GHS                         | Notes | 2022               | 2021               |
|--|-------|--------------------|--------------------|
| <b>Assets</b>                          |       |                    |                    |
| Cash and cash equivalents              | 14    | 21,687,587         | 11,582,855         |
| Short and medium term investments      | 15    | 16,452,649         | 20,747,731         |
| Loans and advances to customers        | 16    | 59,052,267         | 57,674,173         |
| Investment securities                  | 17    | 28,103,080         | 22,838,182         |
| Current taxation asset                 | 28    | 354,504            | 176,302            |
| Other assets                           | 18    | 12,620,927         | 3,847,015          |
| Property, plant and equipment          | 19    | 7,252,838          | 7,360,437          |
| <b>Total Assets</b>                    |       | <b>145,523,852</b> | <b>124,226,695</b> |
| <b>Equity and Liabilities</b>          |       |                    |                    |
| <b>Equity</b>                          |       |                    |                    |
| Stated capital                         | 20    | 4,041,925          | 4,041,925          |
| Capital Surplus                        |       | 518,801            | 518,801            |
| Statutory Reserves                     | 21    | 4,798,990          | 4,798,990          |
| Deposit for shares                     | 22    | 153,816            | 70,648             |
| Retained Earnings                      | 23    | 2,658,944          | 5,152,117          |
|  |       | <b>12,172,476</b>  | <b>14,582,481</b>  |
| <b>Liabilities</b>                     |       |                    |                    |
| Deposits and current accounts          | 24    | 122,342,521        | 101,896,826        |
| Borrowings                             | 25    | 1,875,793          | 258,860            |
| Managed funds                          | 26    | 3,017,343          | 3,139,692          |
| Dividend                               | 27    | 810,134            | 275,920            |
| Deferred taxation                      | 29    | 149,538            | 147,832            |
| Interest payable and other liabilities | 30    | 5,156,047          | 3,925,084          |
|  |       | <b>133,351,376</b> | <b>109,644,214</b> |
| <b>Total Equity and Liabilities</b>    |       | <b>145,523,852</b> | <b>124,226,695</b> |

The annual financial statements as set out on pages 14 to 46 were approved by the Board of Directors and signed on their behalf by:



Director

28<sup>th</sup> April, 2023



Director

28<sup>th</sup> April, 2023

## STATEMENT OF CHANGES IN EQUITY

| Figures in GHS                     | Stated capital   | Capital Surplus | Statutory Reserves | Deposit for shares | Retained Earnings | Total             |
|------------------------------------|------------------|-----------------|--------------------|--------------------|-------------------|-------------------|
| <b>Balance at 1 January 2022</b>   | 4,041,925        | 518,801         | 4,798,990          | 70,648             | 5,152,117         | 14,582,481        |
| Loss for the year                  | -                | -               | -                  | -                  | (1,076,588)       | (1,076,588)       |
| Shares issued                      | -                | -               | -                  | 83,168             | -                 | 83,168            |
| Dividend declared                  | -                | -               | -                  | -                  | (1,416,585)       | (1,416,585)       |
| <b>Balance at 31 December 2022</b> | <b>4,041,925</b> | <b>518,801</b>  | <b>4,798,990</b>   | <b>153,816</b>     | <b>2,658,944</b>  | <b>12,172,476</b> |
| <b>Balance at 1 January 2021</b>   | 3,921,202        | 518,801         | 3,913,624          | 120,723            | 2,496,021         | 10,970,371        |
| Profit for the year                | -                | -               | -                  | -                  | 3,541,462         | 3,541,462         |
| Transfer to Statutory Reserve      | -                | -               | 885,366            | -                  | (885,366)         | -                 |
| Transfer                           | -                | -               | -                  | (50,075)           | -                 | (50,075)          |
| Issue of share capital             | 120,723          | -               | -                  | -                  | -                 | 120,723           |
| <b>Balance at 31 December 2021</b> | <b>4,041,925</b> | <b>518,801</b>  | <b>4,798,990</b>   | <b>70,648</b>      | <b>5,152,117</b>  | <b>14,582,481</b> |



## STATEMENT OF CASH FLOWS

| Figures in GHS  | Notes | 2022               | 2021        |
|---|-------|--------------------|-------------|
| <b>Cash flows from operating activities</b>                     |       |                    |             |
| (Loss)/profit before tax  |       | (301,960)          | 4,777,279   |
| <i>Adjustments for:</i>   |       |                    |             |
| Depreciation of Property, plant and equipment                   | 11    | 1,172,967          | 1,190,246   |
| Other impairments   | 9     | 3,341,674          | (5,832)     |
| Profit on disposal of property, plant and equipment             |       | -                  | -           |
| Loan write-off  | 9     | (61,737)           | (1,186,325) |
| <b>Operating cash flow before working capital changes</b>       |       | <b>4,150,944</b>   | 4,775,368   |
| <i>Working capital changes</i>                                  |       |                    |             |
| Increase in loans & advances                                    | 16    | (2,640,967)        | (6,969,637) |
| Decrease/(increase) in short and medium term investments        | 15    | 4,295,083          | (2,234,701) |
| Decrease/(increase) in investment securities                    | 17    | (6,828,898)        | (7,623,365) |
| Decrease/(increase) in interest payable and other liabilities   | 30    | 1,230,960          | (1,272,180) |
| (Increase)/decrease in other assets                             | 18    | (9,226,912)        | 1,736,438   |
| Decrease/(increase) in customer deposits                        | 24    | 20,445,696         | 13,154,790  |
| (Decrease)/increase in managed funds                            | 26    | (122,348)          | 1,702,991   |
| <b>Cash generated by operating activities</b>                   |       | <b>11,303,558</b>  | 3,269,704   |
| Income tax paid   | 28    | (951,125)          | (1,516,469) |
| <b>Net cash from operating activities</b>                       |       | <b>10,352,433</b>  | 1,753,235   |
| <b>Cash flows from investing activities</b>                     |       |                    |             |
| Property, plant and equipment acquired                          | 19    | (2,060,479)        | (4,183,895) |
| Transfer of property, plant and equipment                       | 19    | 995,049            | 2,331,103   |
| <b>Net cash utilised in investing activities</b>                |       | <b>(1,065,430)</b> | (1,852,792) |
| <b>Cash flows from financing activities</b>                     |       |                    |             |
| Capital issued  | 20    | 83,168             | 70,648      |
| Loans raised/(repaid)   | 25    | 1,616,933          | (4,177,959) |
| Other   |       | -                  | -           |
| Dividends paid  | 27    | (882,372)          | (12,124)    |
| <b>Net cash generated by/(utilised in) financing activities</b> |       | <b>817,730</b>     | (4,119,435) |
| Increase/(decrease) in cash and cash equivalents                |       | <b>10,104,733</b>  | (4,218,992) |
| Cash and cash equivalents at beginning of the year              |       | <b>11,582,855</b>  | 15,801,847  |
| <b>Cash and cash equivalents at end of the year</b>             | 14    | <b>21,687,587</b>  | 11,582,855  |

# ACCOUNTING POLICIES

## 1. General information

Mumuadu Rural Bank Limited is a limited liability Company incorporated and domiciled in Ghana under the Companies Act, 2019 (Act 992). The address of the Bank's registered office is Bank Premises, P. O. Box 31, Kibi-Juaso Road, Osino. The Bank operates with a Banking license that allows it to undertake the business of rural banking. The Bank has 8 registered branches at Osino, Koforidua, Begoro, Kyebi, Nkawkaw, Nsawam, Suhum and New Abirem.

## 2. Statement of compliance

The annual financial statements of the Bank have been prepared in accordance with the Companies Act, 2019 (Act 992), Banks and Specialised Deposit-Taking Institutions Act, 2016 (Act 930) and all applicable International Financial Reporting Standards (IFRS), issued by the international Accounting Standards Board and adopted by the Institute of Chartered Accountants, Ghana.

### 2.1 Basis of preparation

The annual financial statements have been prepared under the historical cost convention, as modified by available-for-sale financial assets, and financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.

Items included in the annual financial statements are measured using the currency of the primary economic environment in which the Bank operates (functional currency). The Bank's functional currency is the Ghana Cedis (GHS). Financial information presented in Ghana Cedis are rounded to the nearest whole number.

The preparation of financial statements in conformity with International Financial Reporting Standards (IFRS) requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Bank's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the annual financial statements are disclosed in note 3.

The estimates and underlying assumptions are reviewed on an ongoing concern basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision only affects that period, or in the period of the revision and future periods if the revision affects both current and future periods.

### 2.2 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these annual financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.3 New standards, amendments and interpretations adopted by the Bank

#### 2.3.1 IFRS 15 Revenue from Contracts with Customers

In May 2014, the IASB issued IFRS 15, Revenue from Contracts with Customers effective for periods beginning on 1 January, 2018 with early adoption permitted. IFRS 15 defines principles for recognising revenue and will be applicable to all contracts with customers. However, interest and fee income integral to financial instruments and leases will continue to fall outside the scope of IFRS 15 and will be regulated by the other applicable standards (IFRS 9, financial Instruments and IFRS 16, leases).

# ACCOUNTING POLICIES

## ***Statement of compliance continued...***

Revenue under IFRS 15 needs to be recognised as goods and services are transferred, to the extent that the transfer or anticipated entitlement to goods and services. The standard also specifies a comprehensive set of disclosure requirements regarding the nature, extent and timing as well as any uncertainty of revenue and the corresponding cash flows with customers. Adoption of the IFRS 15 did not have any significant impact on the Bank. The Bank has elected to adopt IFRS 15 using the cumulative effect method, under which the comparative information has not been restated.

## **2.4 New and amended standards/interpretation issued not yet adopted by the Bank**

### **2.4.1 IFRS 16 Leases**

The following standards have been issued or amended by the IASB but are yet to become effective for annual periods beginning on or after 1 January, 2018:

The IASB published a new accounting standard on leases namely, Leases (IFRS 16). IFRS 16 takes effect on 1 January, 2019 and will replace IAS 17, Leases (IAS 17). IFRS 16 is envisaged to improve the quality of financial reporting for Companies with material off balance sheet leases. The new standard does not significantly change the accounting for leases for lessors. However, it requires lessees to recognise most leases on their balance sheets as lease liabilities, with leases for lessors. However, it requires lessees to recognise most leases on their balance sheets as lease liabilities, with the corresponding right-of-use assets. Lessees must apply a single model for all recognised leases but will have the option not to recognise 'short-term' leases and leases of 'low-value' assets. Generally, the profit or loss recognition pattern for recognised leases will be similar to today's finance lease accounting, with interest and depreciation expense recognised separately in the statement of profit or loss.

## **2.5 Financial instruments – initial recognition**

### **2.5.1 Date of recognition**

Financial assets and liabilities, with the exception of loans and advances to customers, deposits due to customers, and borrowings, are initially recognised on the trade date, i.e., the date on which the Bank becomes a party to the contractual provisions of the instrument. This includes regular way trades, i.e., purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the market place. Loans and advances to customers are recognised when funds are transferred to the customers' accounts. The Bank recognises deposits due to customers, and borrowings when funds are transferred to the Bank.

### **2.5.2 Initial measurement of financial instrument**

The classification of financial instruments at initial recognition depends on their contractual terms and the business model for managing the instruments. Financial instruments are initially measured at their fair value, except in the case of financial assets and financial liabilities recorded at FVPL, transaction costs are added to, or subtracted from, this amount. Trade receivables are measured at the transaction price. When the fair value of financial instruments at initial recognition differs from the transaction price, the Bank accounts for the Day 1 profit or loss, as described below.

# ACCOUNTING POLICIES

## *Statement of compliance continued...*

### **2.5.3 Day 1 profit or loss**

When the transaction price of the instrument differs from the fair value at origination and the fair value is based on a valuation technique using only inputs observable in market transactions, the Bank recognises the difference between the transaction price and fair value in net trading income. In those cases where fair value is based on models for which some of the inputs are not observable, the difference between the transaction price and the fair value is deferred and is only recognised in profit or loss when the inputs become observable, or when the instrument is derecognised.

### **2.5.4 Measurement categories of financial assets and liabilities**

The Bank classifies all of its financial assets based on the business model for managing the assets and the asset's contractual terms, measured at either:

- Amortised Cost
- Fair value through OCI
- Fair value through profit or loss

Financial liabilities, other than loan commitments and financial guarantees, are measured at amortised cost or at FVPL when they are held for trading and derivative instruments or the fair value designation is applied.”

## **2.6 Determination of fair value**

“In order to show how fair values have been derived, financial instruments are classified based on a hierarchy of valuation techniques, as summarised below:

- Level 1 financial instruments – Those where the inputs used in the valuation are unadjusted quoted prices from active markets for identical assets or liabilities that the Bank has access to at the measurement date. The Bank considers markets as active only if there are sufficient trading activities with regard to the volume and liquidity of the identical assets or liabilities and when there are binding and exercisable price quotes available on the balance sheet date.
- Level 2 financial instruments – Those where the inputs that are used for valuation and are significant, are derived from directly or indirectly observable market data available over the entire period of the instrument's life. Such inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical instruments in inactive markets and observable inputs other than quoted prices such as interest rates and yield curves, implied volatilities, and credit spreads. In addition, adjustments may be required for the condition or location of the asset or the extent to which it relates to items that are comparable to the valued instrument. However, if such adjustments are based on unobservable inputs which are significant to the entire measurement, the Bank will classify the instruments as Level 3.
- Level 3 financial instruments – Those that include one or more unobservable input that is significant to the measurement as whole.

The Bank periodically reviews its valuation techniques including the adopted methodologies and model calibrations. The Bank evaluates the levelling at each

# ACCOUNTING POLICIES

## ***Statement of compliance continued...***

reporting period on an instrument-by-instrument basis and reclassifies instruments when necessary, based on the facts at the end of the reporting period.

## **2.7 Financial assets and liabilities**

### **2.7.1 Due from banks, Loans and advances to customers, Financial assets at amortised cost**

The Bank measures Due from banks (including Cash and Cash equivalents with other banks), Loans and advances to customers and other financial investments at amortised cost only if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

The details of these conditions are outlined below.

### **2.7.2 Business model assessment**

The Bank determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective:

- The risks that affect the performance of the business model (and the financial assets held within that business model) and, in particular, the way those risks are managed.
- How managers of the business are compensated (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected).

The expected frequency, value and timing of sales are also important aspects of the Bank's assessment. The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account. If cash flows after initial recognition are realised in a way that is different from the Bank's original expectations, the Bank does not change the classification of the remaining financial assets held in that business model but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

### **2.7.3 The SPPI test**

"As a second step of its classification process the Bank assesses the contractual terms of the financial asset to identify whether they meet the SPPI test. 'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount). The most significant elements of interest within a lending arrangement are typically the consideration of the time value of money and credit risk. To make the SPPI assessment, the Bank applies judgement and considers relevant factors such as the currency in which the financial asset is denominated, and the period for which the interest rate is set. In contrast, contractual terms that introduce a more than de minimis exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement do not give rise to contractual cash flows that

# ACCOUNTING POLICIES

## ***Statement of compliance continued...***

are solely payments of principal and interest on the amount outstanding. In such cases, the financial asset is required to be measured at FVPL.”

### **2.7.4 Financial assets or financial liabilities held for trading**

The Bank classifies financial assets or financial liabilities as held for trading when they have been purchased or issued primarily for short-term profit-making through trading activities or form part of a portfolio of financial instruments that are managed together, for which there is evidence of a recent pattern of short-term profit taking. Held-for-trading assets and liabilities are recorded and measured in the statement of financial position at fair value. Changes in fair value are recognised in net trading income. Interest and dividend income or expense is recorded in net trading income according to the terms of the contract, or when the right to payment has been established.

Included in this classification are debt securities, equities, short positions and customer loans that have been acquired principally for the purpose of selling or repurchasing in the near term.

### **2.7.5 Debt instruments at FVOCI**

The Bank classifies debt instruments at FVOCI when both of the following conditions are met:

- The instrument is held within a business model, the objective of which is achieved by both collecting contractual cash flows and selling financial assets
- The contractual terms of the financial asset meet the SPPI test

FVOCI debt instruments are subsequently measured at fair value with gains and losses arising due to changes in fair value recognised in OCI. Interest income and foreign exchange gains and losses are recognised in profit or loss in the same manner as for financial assets measured at amortised cost. On derecognition, cumulative gains or losses previously recognised in OCI are reclassified from OCI to profit or loss.

### **2.7.6 Equity instruments at FVOCI**

Upon initial recognition, the Bank occasionally elects to classify irrevocably some of its equity investments as equity instruments at FVOCI when they meet the definition of Equity under IAS 32 Financial Instruments: Presentation and are not held for trading. Such classification is determined on an instrument-by-instrument basis. Gains and losses on these equity instruments are never recycled to profit. Dividends are recognised in profit or loss as other operating income when the right of the payment has been established, except when the Bank benefits from such proceeds as a recovery of part of the cost of the instrument, in which case, such gains are recorded in OCI. Equity instruments at FVOCI are not subject to an impairment assessment.

### **2.7.7 Debt issued and other borrowed funds**

After initial measurement, debt issued and other borrowed funds are subsequently measured at amortised cost. Amortised cost is calculated by taking into account any discount or premium on issued funds, and costs that are an integral part of the EIR.

# ACCOUNTING POLICIES

## *Statement of compliance continued...*

A compound financial instrument which contains both a liability and an equity component is separated at the issue date. Classification of the liability and equity components of a convertible instrument is not revised as a result of a change in the likelihood that a conversion option will be exercised, even when exercising the option may appear to have become economically advantageous to some holders. When allocating the initial carrying amount of a compound financial instrument to the equity and liability components, the equity component is assigned as the residual amount after deducting from the entire fair value of the instrument, the amount separately determined for the liability component. The value of any derivative features (such as a call options) embedded in the compound financial instrument, other than the equity component (such as an equity conversion option), is included in the liability component. Once the Bank has determined the split between equity and liability, it further evaluates whether the liability component has embedded derivatives that must be separately accounted for.

### **2.7.8 Financial assets and financial liabilities at fair value through profit or loss**

Financial assets and financial liabilities in this category are those that are not held for trading and have been either designated by management upon initial recognition or are mandatorily required to be measured at fair value under IFRS 9. Management only designates an instrument at FVPL upon initial recognition when one of the following criteria is met. Such designation is determined on an instrument-by-instrument basis:

- The designation eliminates, or significantly reduces, the inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognising gains or losses on them on a different basis;

Or

- The liabilities are part of a group of financial liabilities, which are managed, and their performance evaluated on a fair value basis, in accordance with a documented risk management or investment strategy;

Or

- The liabilities contain one or more embedded derivatives, unless they do not significantly modify the cash flows that would otherwise be required by the contract, or it is clear with little or no analysis when a similar instrument is first considered that separation of the embedded derivative(s) is prohibited.

Financial assets and financial liabilities at FVPL are recorded in the statement of financial position at fair value. Changes in fair value are recorded in profit and loss with the exception of movements in fair value of liabilities designated at FVPL due to changes in the Bank's own credit risk. Such changes in fair value are recorded in the Own credit reserve through OCI and do not get recycled to the profit or loss. Interest earned or incurred on instruments designated at FVPL is accrued in interest income or interest expense, respectively, using the EIR, taking into account any discount/ premium and qualifying transaction costs being an integral part of instrument.

Interest earned on assets mandatorily required to be measured at FVPL is recorded using the contractual interest rate. Dividend income from equity instruments measured at

# ACCOUNTING POLICIES

## *Statement of compliance continued...*

FVPL is recorded in profit or loss as other operating income when the right to the payment has been established.

### **2.7.9 Financial guarantees, letters of credit and undrawn loan commitments**

Financial guarantees are initially recognised in the financial statements (within Provisions) at fair value, being the premium received. Subsequent to initial recognition, the Bank's liability under each guarantee is measured at the higher of the amount initially recognised less cumulative amortisation recognised in the statement of profit or loss, and an ECL allowance. The premium received is recognised in the statement of profit or loss in fees and commission income on a straight line basis over the life of the guarantee.

Undrawn loan commitments and letters of credit are commitments under which, over the duration of the commitment, the Bank is required to provide a loan with pre-specified terms to the customer. Similar to financial guarantee contracts, these contracts are in the scope of the ECL requirements.

### **2.7.10 Reclassification of financial assets and liabilities**

The Bank does not reclassify its financial assets subsequent to their initial recognition, apart from the exceptional circumstances in which the Bank acquires, disposes of, or terminates a business line. Financial liabilities are never reclassified.

## **2.8 Derecognition of financial assets and liabilities**

### **2.8.1 Derecognition due to substantial modification of terms and conditions**

The Bank derecognises a financial asset, such as a loan to a customer, when the terms and conditions have been renegotiated to the extent that, substantially, it becomes a new loan, with the difference recognised as a derecognition gain or loss, to the extent that an impairment loss has not already been recorded. The newly recognised loans are classified as Stage 1 for ECL measurement purposes, unless the new loan is deemed to be POCL.

When assessing whether or not to derecognise a loan to a customer, amongst others, the Bank considers the following factors:

- Change in currency of the loan
- Introduction of an equity feature
- Change in counterparty
- If the modification is such that the instrument would no longer meet the SPPI criterion

If the modification does not result in cash flows that are substantially different, as set out below, the modification does not result in derecognition. Based on the change in cash flows discounted at the original EIR, the Bank records a modification gain or loss, to the extent that an impairment loss has not already been recorded. For financial liabilities, the Bank considers a modification substantial based on qualitative factors and if it results in a difference between the adjusted discounted present value and the original carrying amount of the financial liability of, or greater than, ten percent. For financial assets, this assessment is based on qualitative factors.



# ACCOUNTING POLICIES

## *Statement of compliance continued...*

### 2.8.2 Derecognition other than for substantial modification

#### **Financial assets**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when the rights to receive cash flows from the financial asset have expired. The Bank also derecognises the financial asset if it has both transferred the financial asset and the transfer qualifies for derecognition.

The Bank has transferred the financial asset if, and only if, either:

- The Bank has transferred its contractual rights to receive cash flows from the financial asset; or
- It retains the rights to the cash flows, but has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement.

Pass-through arrangements are transactions whereby the Bank retains the contractual rights to receive the cash flows of a financial asset (the 'original asset'), but assumes a contractual obligation to pay those cash flows to one or more entities (the 'eventual recipients'), when all of the following three conditions are met:

- The Bank has no obligation to pay amounts to the eventual recipients unless it has collected equivalent amounts from the original asset, excluding short-term advances with the right to full recovery of the amount lent plus accrued interest at market rates
- The Bank cannot sell or pledge the original asset other than as security to the eventual recipients
- The Bank has to remit any cash flows it collects on behalf of the eventual recipients without material delay. In addition, the Bank is not entitled to reinvest such cash flows, except for investments in cash or cash equivalents, including interest earned, during the period between the collection date and the date of required remittance to the eventual recipients.

A transfer only qualifies for derecognition if either:

- The Bank has transferred substantially all the risks and rewards of the asset Or
- The Bank has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset

The Bank considers control to be transferred if and only if, the transferee has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without imposing additional restrictions on the transfer.

When the Bank has neither transferred nor retained substantially all the risks and rewards and has retained control of the asset, the asset continues to be recognised only to the extent of the Bank's continuing involvement, in which case, the Bank also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Bank has retained. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of

# ACCOUNTING POLICIES

## *Statement of compliance continued...*

consideration the Bank could be required to pay. If continuing involvement takes the form of a written or purchased option (or both) on the transferred asset, the continuing involvement is measured at the value the Bank would be required to pay upon repurchase. In the case of a written put option on an asset that is measured at fair value, the extent of the entity's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

### **Financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying value of the original financial liability and the consideration paid is recognised in profit or loss.

## **2.9 Impairment of financial assets**

### **2.9.1 Overview of the ECL principles**

The Bank records an allowance for expected credit loss for all loans and other debt financial assets not held at FVPL, together with loan commitments and financial guarantee contracts, in this section all referred to as 'financial instruments'. Equity instruments are not subject to impairment under IFRS 9.

The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit losses or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months' expected credit losses (12mECL).

The 12mECL is the portion of LTECLs that represent the ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

Both LTECL and 12mECL are calculated on either an individual basis or a collective basis, depending on the nature of the underlying portfolio of financial instruments. The Bank's policy for grouping financial assets measured on a collective basis is explained herein.

The Bank has established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument.

Based on the above process, the Bank groups its loans into Stage 1, Stage 2, Stage 3 and POCI, as described below:

- Stage 1: When loans are first recognised, the Bank recognises an allowance based on 12mECL. Stage 1 loans also include facilities where the credit risk has improved and the loan has been reclassified from Stage 2.

# ACCOUNTING POLICIES

## *Statement of compliance continued...*

- Stage 2: When a loan has shown a significant increase in credit risk since origination, the Bank records an allowance for the LTECL. Stage 2 loans also include facilities, where the credit risk has improved and the loan has been reclassified from Stage 3.
- Stage 3: Loans considered credit-impaired. The Bank records an allowance for the LTECL.
- POCI: Purchased or originated credit impaired (POCI) assets are financial assets that are credit impaired on initial recognition. POCI assets are recorded at fair value at original recognition and interest income is subsequently recognised based on a credit-adjusted EIR. The ECL allowance is only recognised or released to the extent that there is a subsequent change in the expected credit losses.

For financial assets for which the Bank has no reasonable expectations of recovering either the entire outstanding amount, or a proportion thereof, the gross carrying amount of the financial asset is reduced. This is considered a (partial) derecognition of the financial asset.

### **2.9.2 The calculation of ECL**

The Bank calculates ECL based on a three probability-weighted scenarios to measure the expected cash shortfalls, discounted at EIR. A cash shortfall is the difference between the cash flows that are due to an entity in accordance with the contract and the cash flows that the entity expects to receive.

The mechanics of the ECL calculations are outlined below and the key elements are, as follows:

- PD: The Probability of Default is an estimate of the likelihood of default over a given time horizon. A default may only happen at a certain time over the assessed period, if the facility has not been previously derecognised and is still in the portfolio.
- EAD The Exposure at Default is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise, expected drawdowns on committed facilities, and accrued interest from missed payments.
- LGD The Loss Given Default is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, including from the realisation of any collateral or credit enhancements that are integral to the loan and not required to be recognised separately. It is usually expressed as a percentage of the EAD.

When estimating the ECL, the Bank considers three scenarios (a base case, an upside, and a downside). Each of these is associated with PDs, EADs and LGDs. When relevant, the assessment of multiple scenarios also incorporates how defaulted loans are expected to be recovered, including the probability that the loans will cure and the value of collateral or the amount that might be received for selling the asset.

Impairment losses and releases are accounted for and disclosed separately from modification losses or gains that are accounted for as an adjustment of the financial asset's gross carrying value.

# ACCOUNTING POLICIES

## ***Statement of compliance continued...***

The mechanics of the ECL method are summarised below:

- Stage 1: The 12mECL is calculated as the portion of LTECL that represents the ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. The Bank calculates the 12mECL allowance based on the expectation of a default occurring in the 12 months following the reporting date. These expected 12-month default probabilities are applied to a forecast EAD and multiplied by the expected LGD discounted by the original EIR. This calculation is made for each of the three scenarios.
- Stage 2: When a loan has shown a significant increase in credit risk since origination, the Bank records an allowance for the LTECL. The mechanics are similar to those explained above, including the use of multiple scenarios, but PDs and LGDs are estimated over the lifetime of the instrument.
- Stage 3: For loans considered credit-impaired, the Bank recognises the lifetime expected credit losses for these loans. The method is similar to that for Stage 2 assets, with the PD set at 100%.
- POCI: POCI assets are financial assets that are credit impaired on initial recognition. The Bank only recognises the cumulative changes in lifetime ECL since initial recognition, based on a probability weighting of the four scenarios, discounted by the credit adjusted EIR.

### **2.9.3 Debt instruments measured at fair value through OCI**

The ECL for debt instruments measured at FVOCI does not reduce the carrying amount of these financial assets in the statement of financial position, which remains at fair value. Instead, an amount equal to the allowance that would arise if the assets were measured at amortised cost is recognised in OCI as an accumulated impairment amount, with a corresponding charge to profit or loss. The accumulated loss recognised in OCI is recycled to the profit and loss upon derecognition of the assets.

### **2.9.4 Purchased or originated credit impaired financial assets (POCI)**

For POCI financial assets, the Bank only recognises the cumulative changes in LTECL since initial recognition in the loss allowance.

### **2.9.5 Forward looking information**

In its ECL models, the Bank relies on a broad range of forward-looking information as economic inputs, such as:

- GDP growth
- Unemployment rates
- Inflation rates

### **2.9.6 Write-offs**

Financial assets are written off either partially or in their entirety only when the Bank has no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. If the amount to be written off is greater than the accumulated loss allowance, the

# ACCOUNTING POLICIES

## ***Statement of compliance continued...***

difference is first treated as an addition to the allowance that is then applied against the gross carrying amount. Any subsequent recoveries are credited to credit loss expense.

### **2.9.7 Cash and cash equivalents**

Cash and cash equivalents as referred to in the cash flow statement comprises cash on hand, non-restricted current accounts with central banks and amounts due from banks on demand or with an original maturity of three months or less.

### **2.10 Investments**

Investments are recognised and derecognised on the trade date when the Bank commits itself to purchase or sell an asset and are initially measured at fair value plus, in the case of investments other than trading securities, transaction costs. At each statement of financial position date, the Bank assesses whether there is any objective evidence that an investment or Bank of investments is impaired. Investments are further categorised into the following classifications for the measurement after initial recognition.

#### **2.10.1 Held-to-maturity investments**

Investment in debt securities with fixed or determinable payments and fixed maturity that the Bank has the positive intention and ability to hold to maturity are classified as held-to-maturity investments, which are measured at amortised cost using the effective interest rate method, less impairment losses, if any.

Impairment losses on held-to-maturity investments are recognised in profit or loss when there is objective evidence that an impairment loss has been incurred and are measured as the difference between its carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at its original effective interest rate, i.e. the effective interest rate computed at initial recognition.

### **2.11 Post-employment benefits and short-term employee benefits**

#### **2.11.1 Short-term employee benefits**

The cost of all short-term employee benefits is recognised during the period in which the employee renders the related service on an undiscounted basis.

Accruals for employee entitlement to annual leave represents the present obligation, which the Bank has to pay as a result of employees' services, provided to the reporting date. The accruals have been calculated at undiscounted amounts based on current salary rates.

A liability is recognised for the amount expected to be paid under short term bonuses in the Bank as the Bank has a present legal constructive obligation to pay the amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

### **3. Critical accounting judgements and key sources of estimation uncertainty**

The Bank's management makes assumptions, estimates and judgements in the process of applying the Bank's accounting policies that affect the assets, liabilities, income and expenses in the consolidated annual financial statements prepared in accordance with

# ACCOUNTING POLICIES

## ***Critical accounting judgements and key sources of estimation uncertainty continued...***

IFRSs. The assumptions, estimates and judgements are based on historical experience and other factors that are believed to be reasonable under the circumstances. While the management reviews their judgements, estimates and assumptions continuously, the actual results will seldom equal the estimates.

The estimates and the underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision policy affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

### **3.1 Useful lives of property, plant and equipment**

The Bank determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The Directors will increase the depreciation charge where useful lives are less than previously estimated lives, or it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold. The rates are set out in note 2.8.

### **3.2 Income taxation**

Income taxation for the year includes current taxation and deferred taxation. Current taxation and deferred taxation are recognised in profit or loss, except to the extent that the taxation arises from a transaction or event which is recognised directly in equity. In the case if the taxation relates to items that are recognised directly to equity, current taxation and deferred taxation are also recognised directly to equity.

Current tax liabilities and assets are measured at the amount expected to be paid to or recovered from the taxation authorities, using the taxation rates and taxation laws that have been enacted or substantively enacted by the statement of financial position date. Current tax is the amount of income tax payable or recoverable in respect of the taxable profit or loss for a period.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively. Temporary differences are the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their taxation bases. Deferred tax assets also arise from unused taxation losses and unused taxation credits.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which is not a business combination; and at the time of the transaction, affects neither accounting profit nor taxable profit (taxation loss).

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS                                    | 2022              | 2021              |
|---|-------------------|-------------------|
| <b>4. Interest income</b>                         |                   |                   |
| Interest on loans                                 | 17,017,258        | 14,681,922        |
| Interest on overdraft                             | 3,898,546         | 3,520,360         |
| Interest on investments                           | 8,561,196         | 6,498,653         |
|   | <b>29,477,000</b> | <b>24,700,935</b> |
| <b>5. Interest expense</b>                        |                   |                   |
| Interest on borrowings                            | 155,308           | 311,490           |
| Interest on fixed deposits                        | 6,223,580         | 4,623,114         |
| Interest on savings                               | 1,448,275         | 1,247,626         |
|   | <b>7,827,163</b>  | <b>6,182,230</b>  |
| <b>6. Fee and commission income</b>               |                   |                   |
| Commitment fees                                   | 1,571,880         | 1,778,898         |
| Commitment on remittances                         | 97,724            | 90,985            |
| Other commissions                                 | 945,065           | 1,106,908         |
|   | <b>2,614,669</b>  | <b>2,976,791</b>  |
| <b>7. Fee and commission expense</b>              |                   |                   |
| Cheque clearing fees                              | 13,180            | 58,222            |
| Susu agents commission                            | 400,478           | 302,288           |
|   | <b>413,658</b>    | <b>360,510</b>    |
| <b>8. Other operating income</b>                  |                   |                   |
| SMS charges                                       | 77,035            | 57,813            |
| Bad debt recovered                                | 189,453           | 110,785           |
| Sundry income                                     | 800,062           | 809,309           |
|   | <b>1,066,550</b>  | <b>977,907</b>    |
| <b>9. Net Impairment loss on financial assets</b> |                   |                   |
| Provision on loans and advances                   | 1,324,674         | (1,192,159)       |
| Bad debts written off                             | (61,737)          | 1,186,325         |
| Impairment on investments                         | 2,017,000         | -                 |
| Net impairment loss on financial assets           | <b>3,279,937</b>  | <b>(5,834)</b>    |
| <b>10. Personnel expenses</b>                     |                   |                   |
| Salaries & Wages                                  | 4,956,233         | 4,293,124         |
| Employer's pension contribution                   | 979,647           | 614,371           |
| Medical expenses                                  | 152,391           | 110,468           |
| Staff training                                    | 313,455           | 416,305           |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS     | 2022       | 2021      |
|--------------------|------------|-----------|
| Bonus              | 501,283    | 393,347   |
| Long service award | 72,000     | 40,289    |
| Other staff cost   | 4,212,180  | 3,449,389 |
|                    | 11,187,189 | 9,317,293 |

### 11. Depreciation and amortisation

Depreciation on property, plant and equipment for the year amounted to GHS 1,172,967 (2021: GHS 1,190,246). Refer to note 19 for details.

| Figures in GHS                       | 2022    | 2021    |
|--------------------------------------|---------|---------|
| <b>12. Other operating expenses</b>  |         |         |
| Audit expenses                       | 31,600  | 28,246  |
| Advertising & publicity              | 84,621  | 79,828  |
| Auditors' remuneration               | 40,000  | 30,000  |
| Bad debts written off                | 61,737  | -       |
| Cleaning & Sanitation                | 113,792 | 84,909  |
| Computer expenses                    | 440,706 | 386,806 |
| Consultancy fees                     | 84,593  | 73,368  |
| Recovery expenses                    | 89,839  | 49,499  |
| Mobilization expenses                | 925,871 | 727,755 |
| Directors Remuneration               | 195,325 | 103,235 |
| Donations & Charitable contributions | 148,625 | 88,599  |
| Electricity and water                | 205,206 | 167,412 |
| Entertainment                        | 55,850  | 74,740  |
| Fines and penalties                  | 59,187  | -       |
| Staff durbar                         | 180,756 | 171,121 |
| Generator Running cost               | 112,121 | 78,928  |
| Insurance                            | 526,260 | 443,949 |
| Legal expense                        | 98,787  | 40,195  |
| Specie movement                      | 92,995  | 71,226  |
| Microfinance expenses                | 534,927 | 374,031 |
| Housing expenses                     | 241,122 | 160,882 |
| Motor vehicle running cost           | 366,512 | 202,386 |
| Board meeting expenses               | 441,513 | 240,183 |
| Business promotion                   | 111,691 | 109,758 |
| Rent, Rates & Levies                 | 371,506 | 353,757 |
| Annual General Meeting               | 188,140 | 159,228 |
| Postage, Telephone & Telegraph       | 41,152  | 50,418  |



## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS                                 | 2022              | 2021              |
|--|-------------------|-------------------|
| Printing and stationery                        | 291,028           | 222,629           |
| Repairs and maintenance                        | 554,119           | 346,434           |
| Sundry expenses                                | 1,025,740         | 733,346           |
| Police Guard                                   | 552,424           | 435,651           |
| Software License & Support                     | 775,568           | 385,533           |
| Subscriptions & Periodicals                    | 120,701           | 101,348           |
| Travelling expenses                            | 415,251           | 258,507           |
|  | <b>9,579,265</b>  | <b>6,833,907</b>  |
| <b>13. Income tax expense</b>                  |                   |                   |
| Current tax (note 28)                          | 772,922           | 1,165,886         |
| Deferred tax (note 29)                         | 1,706             | 69,931            |
|  | <b>774,628</b>    | <b>1,235,817</b>  |
| <b>14. Cash and cash equivalents</b>           |                   |                   |
| Cash on hand                                   | 4,647,324         | 3,608,598         |
| Mobile money                                   | 1,453,363         | 357,463           |
| Clearing account                               | 1,403,234         | 1,283,865         |
| ARB Placement Account                          | 5,768,643         | 5,017,906         |
|  | <b>13,272,564</b> | <b>10,267,832</b> |
| Apex Certificate of Deposit (ACOD 7)           | 8,400,000         | 1,300,000         |
| GCB Bank clearing account                      | 15,023            | 15,023            |
|  | <b>21,687,587</b> | <b>11,582,855</b> |
| <b>15. Short and medium term investments</b>   |                   |                   |
| Treasury bills                                 | 13,088,745        | 5,399,981         |
| Fixed deposits                                 | 3,363,904         | 15,347,750        |
|  | <b>16,452,649</b> | <b>20,747,731</b> |
| The fixed deposits are categorized as follows: |                   |                   |
| <u>Running investments</u>                     |                   |                   |
| NDK Financial Services Limited                 | -                 | 3,993,547         |
| Consolidated Bank Ghana Limited                | 3,363,904         | 4,200,548         |
| ARB Apex Bank Limited                          | 13,088,745        | 5,406,192         |
|  | <b>16,452,649</b> | <b>13,600,286</b> |
| <u>Validated under BoG</u>                     |                   |                   |
| CDH Savings and Loans Company Limited          | -                 | 825,697           |
|  | -                 | 825,697           |
| <u>Validated under SEC</u>                     |                   |                   |
| Gold Coast Fund Management                     | -                 | 921,767           |
| <b>Total Fixed Deposits</b>                    | <b>16,452,649</b> | <b>15,347,750</b> |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS                             | 2022               | 2021        |
|--|--------------------|-------------|
| <b>16. Loans and advances to customers</b> |                    |             |
| <b>Analysis by product type:</b>           |                    |             |
| Loans                                      | 48,994,016         | 46,432,652  |
| Overdraft                                  | 14,312,324         | 14,232,721  |
| Gross loans and advances                   | <b>63,306,340</b>  | 60,665,373  |
| <b>At 1 January</b>                        | <b>63,306,340</b>  | 60,665,373  |
| Allowance for impairment                   | <b>(4,254,073)</b> | (2,991,200) |
| <b>At 31 December</b>                      | <b>59,052,267</b>  | 57,674,173  |
| <b>Analysis by industry:</b>               |                    |             |
| Agric loan                                 | 47,203             | 70,791      |
| Commercial loan                            | 6,510,173          | 6,726,454   |
| Corporate loan                             | 1,651,853          | 2,507,769   |
| Managed loan                               | 1,597,738          | 1,301,575   |
| Microfinance loan                          | 9,128,620          | 5,047,493   |
| Staff loan                                 | 3,913,185          | 4,819,771   |
| Personal loan                              | 26,145,244         | 25,958,799  |
| Overdraft                                  | 14,312,324         | 14,232,721  |
| <b>Gross loan and advances</b>             | <b>63,306,340</b>  | 60,665,373  |
| <b>Impairment loss allowance</b>           |                    |             |
| 12 months ECL                              | (393,370)          | (1,427,958) |
| Lifetime ECL                               | (3,860,703)        | (1,563,242) |
| <b>Net loans and advances</b>              | <b>59,052,267</b>  | 57,674,173  |
| <b>Other Statistics</b>                    |                    |             |
| (i) Loan Loss Provision Ratio              | 7 %                | 5 %         |
| (ii) Gross Non-Performing Loans Ratio      | 4%                 | 4 %         |
| (iii) Twenty (20) Largest Exposures        | 26 %               | 24 %        |
| <b>Analysis by Type of customers</b>       |                    |             |
| Individuals and other private enterprise   | 59,393,155         | 55,845,602  |
| Staff loan                                 | 3,913,185          | 4,819,771   |
| Gross loans and advances                   | <b>63,306,340</b>  | 60,665,373  |
| Impairment loss                            | -                  | (2,991,200) |
| <b>At 1 January</b>                        | <b>63,306,340</b>  | 57,674,173  |
| Allowance for impairment                   | <b>(4,254,073)</b> | -           |
| <b>At 31 December</b>                      | <b>59,052,267</b>  | 57,674,173  |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

### Loans and advances to customers continued...

#### Analysis of gross credit portfolio

##### A. Stage 1: Performing

|                   |                   |                   |
|-------------------|-------------------|-------------------|
| Agric loan        | 128               | 70,791            |
| Commercial loan   | 1,345,882         | 6,726,454         |
| Corporate loan    | -                 | 2,507,769         |
| Managed loan      | 1,341,858         | 1,301,575         |
| Microfinance loan | 2,121,728         | 5,023,609         |
| Staff loan        | 14,108            | 1,932,179         |
| Personal loan     | 18,087,336        | 17,273,814        |
| Overdraft         | 4,958,133         | 14,232,721        |
|                   | <b>27,869,172</b> | <b>49,068,911</b> |

##### B. Stage 2: Under performing

|                   |                   |                   |
|-------------------|-------------------|-------------------|
| Agric loan        | 47,076            | -                 |
| Commercial loan   | 5,164,291         | -                 |
| Corporate loan    | 1,651,852         | -                 |
| Managed loan      | 255,881           | -                 |
| Microfinance loan | 7,006,892         | 23,885            |
| Staff loan        | 3,899,077         | 2,887,593         |
| Personal loan     | 8,057,908         | 8,684,985         |
| Overdraft         | 2,340,975         | -                 |
|                   | <b>28,423,951</b> | <b>11,596,462</b> |

##### C. Stage 3: Non-performing

|                      |                   |                   |
|----------------------|-------------------|-------------------|
| Overdraft            | 7,013,216         | -                 |
| <b>Total (A+B+C)</b> | <b>63,306,339</b> | <b>60,665,373</b> |

#### Expected credit loss allowance

|   |                  |                  |
|---|------------------|------------------|
| At 1 January                            | 2,991,200        | 4,183,359        |
| Charged in profit or loss               | 1,214,247        | -                |
| Per audited statement                   | 4,205,447        | 4,183,359        |
| Additional due to IFRS 9 implementation | 48,626           | (1,192,159)      |
| <b>At 31 December</b>                   | <b>4,254,073</b> | <b>2,991,200</b> |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

The table below summarises the analysis of impairment provision on loans and advances for which an ECL allowance is recognised.

| 31 December 2022                  | Stage 1        | Stage 2          | Stage 3          | Total            |
|-----------------------------------|----------------|------------------|------------------|------------------|
| Commercial loan                   | 9,832          | 63,223           | -                | <b>73,055</b>    |
| Microfinance loan                 | 20,921         | 76,882           | -                | <b>97,803</b>    |
| Staff loan                        | 5              | 6,999            | -                | <b>7,005</b>     |
| Personal loan                     | 239,207        | 193,032          | -                | <b>432,240</b>   |
| Overdraft                         | 123,405        | 1,005,430        | 2,515,137        | <b>3,643,972</b> |
| <b>Total impairment allowance</b> | <b>393,370</b> | <b>1,345,567</b> | <b>2,515,137</b> | <b>4,254,073</b> |

| 31 December 2021                  | Stage 1          | Stage 2          | Stage 3  | Total            |
|-----------------------------------|------------------|------------------|----------|------------------|
| Commercial loan                   | 72,134           | -                | -        | <b>72,134</b>    |
| Microfinance loan                 | 89,763           | 466              | -        | <b>90,229</b>    |
| Staff loan                        | 1,602            | 11,520           | -        | <b>13,122</b>    |
| Personal loan                     | 1,263,994        | 1,551,722        | -        | <b>2,815,716</b> |
| <b>Total impairment allowance</b> | <b>1,427,492</b> | <b>1,563,708</b> | <b>-</b> | <b>2,991,200</b> |

Loan provisioning/impairment are carried out in accordance with Bank of Ghana Policy as well as the principles of IFRS. Loan impairment losses calculated based on IFRS principles are passed through the statement of comprehensive income. Where provisions per IFRS is more than provisions of Bank of Ghana guidelines, no regulatory credit reserve is required.

When the credit loss provision calculated under IFRS principles is less than what is required under the Bank of Ghana, transfers are made from the income surplus account into the non-distributable regulatory credit reserves.

No credit risk reserve was made in year as IFRS provision is greater than provision under Bank of Ghana guidelines.

| Figures in GHS                                 | 2022               | 2021       |
|--|--------------------|------------|
| <b>17. Investment securities</b>               |                    |            |
| Government of Ghana Bonds                      | <b>29,515,132</b>  | 22,686,234 |
| Impairment - Investment securities (note 17.1) | <b>(1,564,000)</b> | -          |
|  | <b>27,951,132</b>  | 22,686,234 |
| ARB Apex Bank Ltd Shares                       | <b>151,948</b>     | 151,948    |
|  | <b>28,103,080</b>  | 22,838,182 |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

At the end of the year, the Bank had investments in Government of Ghana (GoG) Bonds amounting to GH¢ 28,103,080 (2021: GH¢ 22,686,234). Below are details of the bonds purchased.

| Figures in GHS                                     |                | 2022              | 2021           |
|--|----------------|-------------------|----------------|
| <b>Government Bonds</b>                            |                |                   |                |
| 5yr GoG Bond @ 16.25% (Maturity Date: 07/04/2025)  |                | 5,213,915         | 5,118,094      |
| 12yr GoG Bond @ 20.50% (Maturity Date: 29/12/2031) |                | 5,058,449         | 5,019,891      |
| 12yr GoG Bond @ 20.50% (Maturity Date: 29/12/2031) |                | 5,006,257         | 5,001,476      |
| 6yr GoG Bond @19.25% (Maturity Date: 18/01/2027)   |                | 5,427,708         | 5,578,953      |
| 5yr GoG Bond @ 0.00% (Maturity Date: 19/10/2025)   |                | -                 | 1,967,819      |
| GoG Bond (394) @ 20.75% (Maturity Date 16/01/2023) |                | 3,809,304         | -              |
|  |                | <b>24,515,633</b> | 22,686,234     |
| Impairment - Investment securities (note)          |                | (1,564,000)       | -              |
|  |                | <b>22,951,633</b> | 22,686,234     |
| <b>Treasury Bills</b>                              |                |                   |                |
| 182 Day Treasury Bill (Maturity Date 20/02/23)     |                | 1,999,800         | -              |
| 182 Day Treasury Bill (Maturity Date 20/02/23)     |                | 999,900           | -              |
| 182 Day Treasury Bill (Maturity Date 06/02/23)     |                | 1,999,800         | -              |
|  |                | <b>4,999,500</b>  | -              |
|  |                | <b>27,951,133</b> | 22,686,234     |
| <b>Total Government of Ghana Bonds</b>             |                |                   |                |
| <b>Movement</b>                                    |                |                   |                |
|  | <b>Shares</b>  | <b>Value</b>      |                |
| Ordinary shares in ARB Apex Bank                   | 44,590         | 0.045             | 2,000          |
| Surplus arising on revaluation                     | -              | -                 | 42,590         |
| Bonus shares given                                 | 12,044         | 1.230             | 14,814         |
| Right issue  | 80,000         | 1.157             | 92,544         |
|  | <b>136,634</b> | <b>2.432</b>      | <b>151,948</b> |
| <b>Provision for impairment on investment</b>      |                |                   |                |
| Impairment on investment securities (Note 17)      |                | 1,564,000         | -              |
| Impairment on investment receivable (Note 18)      |                | 453,000           | -              |
| Total impairment at 31 December 2022               |                | <b>2,017,000</b>  | -              |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS                      | 2022              | 2021             |
|-------------------------------------|-------------------|------------------|
| <b>18. Other assets</b>             |                   |                  |
| Investment receivable               | 8,304,019         | -                |
| Impairment on investment receivable | (453,000)         | -                |
|                                     | <b>7,851,019</b>  | -                |
| Stationery stock                    | 35,268            | -                |
| Office account                      | 2,642,702         | 1,806,187        |
| Prepayments                         | 711,083           | 524,190          |
| Interest in arrears                 | 685,989           | 692,674          |
| Interest and commission accrued     | 694,866           | 823,964          |
|                                     | <b>12,620,927</b> | <b>3,847,015</b> |

Included in the office account are matured investments amounting to GH¢ 8,304,018 that have been validated but the Bank did not receive any payment from the financial institutions in the year under review. These amounts were reclassified from investment to other assets.

**The investment receivable per institution is analysed as follows:**

|   |                  |
|---|------------------|
| NKD Financial Institution                   | 4,588,735        |
| Blackshield Capital Management (Liquidator) | 921,767          |
| CDH Savings and Loans Company Limited       | 825,697          |
| AM Fund                                     | 1,967,819        |
|   | <b>8,304,018</b> |

| Figures in GHS                    | 2022              |                          |                     | 2021              |                          |                     |
|-----------------------------------|-------------------|--------------------------|---------------------|-------------------|--------------------------|---------------------|
| 19. Property, plant and equipment | Cost              | Accumulated depreciation | 2022 Carrying value | Cost              | Accumulated depreciation | 2021 Carrying value |
| <i>Owned assets</i>               |                   |                          |                     |                   |                          |                     |
| Bank Premises                     | 4,046,097         | (182,169)                | 3,863,928           | 3,325,212         | (107,722)                | 3,217,490           |
| Office equipment                  | 1,906,363         | (1,388,821)              | 517,542             | 1,740,709         | (1,059,220)              | 681,489             |
| Motor vehicles                    | 1,505,674         | (1,214,569)              | 291,105             | 1,505,674         | (1,039,947)              | 465,727             |
| Furniture and fixtures            | 1,008,999         | (432,912)                | 576,087             | 748,003           | (287,880)                | 460,123             |
| Land                              | 620,571           | -                        | 620,571             | 250,650           | -                        | 250,650             |
| Computers                         | 1,747,656         | (973,961)                | 773,695             | 1,639,873         | (596,037)                | 1,043,836           |
| T24 Banking Software              | 385,054           | (96,264)                 | 288,790             | 385,054           | (57,758)                 | 327,296             |
| Motor Bikes                       | 395,816           | (356,254)                | 39,562              | 395,815           | (323,348)                | 72,467              |
| Work In Progress                  | 281,558           | -                        | 281,558             | 841,359           | -                        | 841,359             |
|                                   | <b>11,897,788</b> | <b>(4,644,950)</b>       | <b>7,252,838</b>    | <b>10,832,349</b> | <b>(3,471,912)</b>       | <b>7,360,437</b>    |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

The carrying amounts of property, plant and equipment can be reconciled as follows:

| Figures in GHS         |                                     |           |           |              | 2022                               |
|------------------------|-------------------------------------|-----------|-----------|--------------|------------------------------------|
|                        | Carrying value at beginning of year | Additions | Transfers | Depreciation | 2022 Carrying value at end of year |
| <i>Owned assets</i>    |                                     |           |           |              |                                    |
| Bank Premises          | 3,217,490                           | 720,879   | -         | (74,441)     | 3,863,928                          |
| Office equipment       | 681,489                             | 165,654   | -         | (329,601)    | 517,542                            |
| Motor vehicles         | 465,728                             | -         | -         | (174,623)    | 291,105                            |
| Furniture and fixtures | 460,123                             | 260,997   | -         | (145,033)    | 576,087                            |
| Land                   | 250,650                             | 369,921   | -         | -            | 620,571                            |
| Computers              | 1,043,836                           | 107,780   | -         | (377,921)    | 773,695                            |
| T24 Banking Software   | 327,296                             | -         | -         | (38,506)     | 288,790                            |
| Motor Bikes            | 72,467                              | -         | -         | (32,907)     | 39,562                             |
| Work In Progress       | 841,359                             | 435,248   | (995,049) | -            | 281,558                            |
|                        | 7,360,438                           | 2,060,479 | (995,049) | (1,173,032)  | 7,252,838                          |

|                        | Carrying value at beginning of year | Additions | Disposals   | Depreciation | 2021 Carrying value at end of year |
|------------------------|-------------------------------------|-----------|-------------|--------------|------------------------------------|
| <i>Owned assets</i>    |                                     |           |             |              |                                    |
| Bank Premises          | 962,655                             | 2,326,604 | -           | (71,769)     | 3,217,490                          |
| Office equipment       | 718,662                             | 250,514   | -           | (287,687)    | 681,489                            |
| Motor vehicles         | 741,415                             | -         | -           | (275,688)    | 465,727                            |
| Furniture and fixtures | 418,806                             | 191,515   | -           | (150,198)    | 460,123                            |
| Land                   | 250,650                             | -         | -           | -            | 250,650                            |
| Computers              | 708,189                             | 639,611   | -           | (303,964)    | 1,043,836                          |
| T24 Banking Software   | 365,801                             | -         | -           | (38,505)     | 327,296                            |
| Motor Bikes            | 134,900                             | -         | -           | (62,435)     | 72,467                             |
| Work In Progress       | 2,396,811                           | 775,651   | (2,331,103) | -            | 841,359                            |
|                        | 6,697,889                           | 4,183,895 | (2,331,103) | (1,190,246)  | 7,360,437                          |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS            | 2022              | 2021              |
|---------------------------|-------------------|-------------------|
| <b>20. Stated capital</b> |                   |                   |
| <b>(a) Authorised</b>     |                   |                   |
| Ordinary shares           | 49,875,000        | 49,875,000        |
| Preference shares         | 125,000           | 125,000           |
|                           | <b>50,000,000</b> | <b>50,000,000</b> |

|                      | No. of shares     |            | Stated Capital   | Stated Capital |
|----------------------|-------------------|------------|------------------|----------------|
|                      | 2022              | 2021       |                  |                |
| <b>(b) Issued</b>    |                   |            |                  |                |
| Balance at 1 January | <b>28,991,153</b> | 28,991,153 | <b>3,921,189</b> | 3,921,189      |
| Additions            | <b>51,883</b>     | 51,883     | <b>120,723</b>   | 120,723        |
| Transfers            | -                 | -          | -                | -              |
| Preference Shares    | <b>125,000</b>    | 125,000    | <b>13</b>        | 13             |
|                      | <b>29,168,036</b> | 29,168,036 | <b>4,041,925</b> | 4,041,925      |

(c) There were no unpaid liabilities on any share and there were no calls or instalments unpaid.

(d) There are no treasury shares.

### 21. Statutory Reserves

|                                       |                  |           |
|---------------------------------------|------------------|-----------|
| Balance at 1 January                  | <b>4,798,990</b> | 3,913,624 |
| Transfer for the year (25% of profit) | -                | 885,366   |
| Balance before adjustment             | <b>4,798,990</b> | 4,798,990 |
| Balance at 31 December                | <b>4,798,990</b> | 4,798,990 |

### 22. Deposit for shares

This represents 206,840 (2021: 1,871,643) ordinary shares purchased by prospective shareholders amounting to GHS 83,168 (2021: GHS 70,648). These would be added to stated capital once the registration process is completed at the Registrar Generals Department.

### 23. Retained Earnings

|   |                    |             |
|---|--------------------|-------------|
| Balance at 1 January                          | <b>5,152,117</b>   | 5,003,369   |
| Profit/(loss) for the year                    | <b>(1,076,588)</b> | 3,541,462   |
| Dividend declared                             | <b>(1,416,586)</b> | -           |
| IFRS 9 first time application impact          | -                  | (2,507,348) |
| Transfer to statutory reserve (25% of Profit) | -                  | (885,366)   |
|   | <b>2,658,944</b>   | 5,152,117   |



## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS                                     | 2022               | 2021               |
|--|--------------------|--------------------|
| <b>24. Deposits and current accounts</b>           |                    |                    |
| Demand Deposits                                    | 23,808,132         | 21,326,185         |
| Savings Deposits                                   | 44,723,242         | 37,260,651         |
| Time/Fixed Deposits                                | 39,525,037         | 32,466,592         |
| Susu Deposits                                      | 14,286,110         | 10,843,398         |
|  | <b>122,342,521</b> | <b>101,896,826</b> |
| <b>Analysis by type of depositors</b>              |                    |                    |
| Individuals and other private enterprise           | 118,959,149        | 93,812,775         |
| Public Enterprise                                  | 3,184,202          | 8,084,051          |
|  | <b>122,143,351</b> | <b>101,896,826</b> |
| Ten (10) Largest depositors to total deposit ratio | 11 %               | 13 %               |
| <b>25. Borrowings</b>                              |                    |                    |
| ARB Apex Loan                                      | 1,750,000          | -                  |
| KFW ATM Loan (Apex Bank)                           | 125,793            | 258,860            |
|  | <b>1,875,793</b>   | <b>258,860</b>     |

The Bank acquired a 26 month salary loan of GHS 2,000,000 from ARB APEX Bank to on-lend to their salaried worker clients, payable in 24 equal monthly installments at an interest rate of 19.5% per annum.

### 26. Managed funds

|   |                  |                  |
|---|------------------|------------------|
| Rural Enterprise Programme                | 1,343,604        | 2,641,945        |
| United Nation Development Programme grant | 497,747          | 497,747          |
| CAPPLUS Funds                             | 694,030          | -                |
| Mastercard Nkosuo Fund                    | 481,962          | -                |
|   | <b>3,017,344</b> | <b>3,139,692</b> |

United Nations Development Programme fund was a grant given to the Bank in the year 2005. The fund was granted to Mumuadu Rural Bank to on-lend to the rural communities within the Bank's catchment area to reduce poverty. The excess after the programme was given to the Bank as grant to fund the operations of the Bank.

The Bank had an agreement with GEA Mastercard Covid-19 relief fund for Micro, Small and Medium Sized Enterprises (MSMEs): An initial amount of GHS 1,145,000 was expected to be disbursed to 156 clients by January 30, 2022 at the Osino, Nsawam, Kyebi and Nkawkaw branches.

### 27. Dividend

|                         |                |                |
|-------------------------|----------------|----------------|
| Balance at 1 January    | 275,920        | 288,044        |
| Proposed for the year   | 1,416,586      | -              |
| Payment during the year | (882,372)      | (12,124)       |
| Balance at 31 December  | <b>810,134</b> | <b>275,920</b> |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS                                    |                           |                             |                             | 2022                          | 2021                       |
|---|---------------------------|-----------------------------|-----------------------------|-------------------------------|----------------------------|
| <b>28. Current taxation liability</b>             |                           |                             |                             |                               |                            |
|   | <b>Balance at January</b> | <b>Tax audit adjustment</b> | <b>Paid during the year</b> | <b>Profit or Loss account</b> | <b>Balance at December</b> |
|   | <b>GHS</b>                | <b>GHS</b>                  | <b>GHS</b>                  | <b>GHS</b>                    | <b>GHS</b>                 |
| 2018  | 165,394                   | (165,394)                   | -                           | -                             | -                          |
| 2019  | (104,874)                 | 281,483                     | (176,609)                   | -                             | -                          |
| 2020  | 113,762                   | (56,902)                    | (56,860)                    | -                             | -                          |
| 2021  | (350,583)                 | -                           | -                           | -                             | <b>(350,583)</b>           |
| 2022  | -                         | -                           | (776,843)                   | 772,922                       | <b>(3,921)</b>             |
|   | <b>(176,301)</b>          | <b>59,187</b>               | <b>(1,010,312)</b>          | <b>772,922</b>                | <b>(354,504)</b>           |
| <b>29. Deferred taxation</b>                      |                           |                             |                             |                               |                            |
| At 1 January                                      |                           |                             |                             | <b>147,832</b>                | 77,901                     |
| Charge for the year                               |                           |                             |                             | <b>1,706</b>                  | 69,931                     |
| At 31 December                                    |                           |                             |                             | <b>149,538</b>                | 147,832                    |
| <b>30. Interest payable and other liabilities</b> |                           |                             |                             |                               |                            |
| Unearned interest on investments                  |                           |                             |                             | -                             | 8                          |
| Office account                                    |                           |                             |                             | <b>1,524,026</b>              | 1,490,444                  |
| Accrued interest                                  |                           |                             |                             | <b>1,998,339</b>              | 1,338,950                  |
| Loan Risk Fund                                    |                           |                             |                             | <b>588,172</b>                | -                          |
| Other payables                                    |                           |                             |                             | <b>1,045,510</b>              | 1,095,685                  |
|   |                           |                             |                             | <b>5,156,047</b>              | 3,925,087                  |

Unearned interest on investments were investments purchased at discounts. These discounts are initially recorded as liability/ deferred income. As the life of investments progresses, proportionate part of the interest is removed from the liability and recognised as income until the lifespan of the investment.

The Bank during the year under review purchased their investments at a premium which interest earned is accrued until maturity.

The Loan Risk Fund is an account which accumulates the 1% insurance premium charged on loans granted to customers. The fund was used to offset bad loans in respect of the customer's incapability of paying back the loans.

There was an agreement with the financial stability department of Bank of Ghana to discontinue that process and engage an insurance company. The Bank has complied with the directive and the board of directors has given approval that Ghana Union Assurance should handle it for the Bank. The insurance covers up to the end of benefit period or full amortization of the loan.

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS | 2022 | 2021 |
|----------------|------|------|
|----------------|------|------|

### 31. Contingent liabilities

No known contingent liabilities existed at 31 December 2022 that would have a material effect on the results of the financial statements as set out on pages 13 to 45 or the continued existence of the Bank as a going concern.

### 32. Event after the reporting period

No events occurred during the year 31 December 2022 and the date the Directors approved the financial statements that would have a material impact on the results as disclosed in the financial statements as set out on pages 14 to 46 or the continued existence of the Bank as a going concern.

### 33. Related party transactions

In the ordinary course of business, the Bank gives loans to Board of Directors and Staff.

The total amount of outstanding balances of related parties during the year are as follows:

|                      | GHS              | GHS              |
|----------------------|------------------|------------------|
| Key management staff | 1,455,510        | 1,929,241        |
| Other Staff          | 3,500,723        | 2,890,530        |
|                      | <b>4,956,233</b> | <b>4,819,771</b> |

The total remuneration of Directors and other members of key management staff including allowances during the year are as follows:

|                      | GHS              | GHS              |
|----------------------|------------------|------------------|
| Directors            | 195,325          | 103,235          |
| Key management staff | 1,455,510        | 1,929,241        |
|                      | <b>1,650,835</b> | <b>2,032,476</b> |

### 34. Capital commitments

The Bank has commitments towards the construction of fence, filling and compacting of land at Kibi. At 31 December 2022, total work done to date and held as capital work in progress amounted to GH¢ 281,558 (2021: GH¢ 871,990).

### 35. Going Concern

The Directors believe that the Bank will be a going concern in the year ahead. For this reason, we continue to adopt the going concern basis in preparing the annual financial statements.

### 36. Corporate Social Responsibilities

Amounts spent in fulfilling corporate social responsibilities for the year under review amounted to GH¢ 88,599 (2020: GH¢ 79,204).

The activities included donations towards the Independence Day celebrations at Osino, Educational Sponsorships, Osino Zonal Sports Association and Funeral Rites of some individuals in the Osino community.

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS

| Figures in GHS | 2022 | 2021 |
|----------------|------|------|
|----------------|------|------|

### 37. Regulatory Disclosures

- i) *Non-performing loans*  
Percentage of gross non-performing loans (sub-standard to loss) to total credit/advances portfolio (gross) was 4% (2021: 4%).
- ii) *Amount of loans written off*  
A total loan of GH¢ 61,737 was written off during the year (2021: GH¢ 1,186,325).
- iii) *Breaches in statutory liquidity*  
The Bank complied with all requirements with respect to statutory liquidity.
- iv) *Liquidity Ratio*  
The Bank's liquidity ratio at the end of 2022 was 36.41% (2021: 31.73%).
- v) *Capital Adequacy Ratio*  
The Bank's capital adequacy ratio at the end of 2022 was 11% (2021: 15%).

### 38. Minimum paid up capital

According to Section 28 of the Banks and Specialised deposit-Taking Institutions Act 2016 (Act 930), the Bank has met the minimum paid up capital of Rural Banks of GH¢ 1,000,000.

Computation of paid-up capital according to Section 28 (3) includes the following:

|                        |                   |            |
|------------------------|-------------------|------------|
| Ordinary share capital | <b>4,041,925</b>  | 4,041,925  |
| Statutory reserve      | <b>4,798,990</b>  | 4,798,990  |
| Retained earnings      | <b>2,658,944</b>  | 5,152,117  |
| Deposit for shares     | <b>153,816</b>    | 70,648     |
|                        | <b>11,653,675</b> | 14,063,680 |

Section 33 of Banks and Specialised Deposit-Taking Institutions Act, 2016 (Act 930) states that any Bank which fails to meet the minimum capital requirement is liable to pay to the Bank of Ghana a penalty of one-half per mile of the difference between the capital that the entity should have maintained and the level of capital actually maintained by the entity for each day that the default continues.

### 39. Approval of annual financial statements

These financial statements were approved by the Board of Directors and authorised for issue on

**28<sup>th</sup> April, 2023**

## VALUE ADDED STATEMENT

| Figures in GHS                             | 2022                | 2021         |
|--|---------------------|--------------|
| Interest earned and other operating income | <b>32,091,669</b>   | 27,677,726   |
| Direct cost of service                     | <b>(17,624,761)</b> | (13,273,412) |
| <b>Value added by banking services</b>     | <b>14,466,908</b>   | 14,404,314   |
| Non-banking income                         | <b>1,066,550</b>    | 977,907      |
| Impairments                                | <b>(3,279,937)</b>  | 5,832        |
| <b>Value added</b>                         | <b>12,253,521</b>   | 15,388,053   |
| Distributed as follows:                    |                     |              |
| <b>To employees</b>                        |                     |              |
| Directors (Without executives)             | <b>(195,325)</b>    | (103,235)    |
| Other employees                            | <b>(11,187,189)</b> | (9,317,293)  |
| <b>Total</b>                               | <b>(11,382,514)</b> | (9,420,528)  |
| <b>To Government</b>                       |                     |              |
| Income tax expense                         | <b>(774,628)</b>    | (1,235,817)  |
| <b>To expansion and growth</b>             |                     |              |
| Depreciation and amortization              | <b>(1,172,967)</b>  | (1,190,246)  |
| <b>Income surplus</b>                      | <b>(1,076,588)</b>  | 3,541,462    |

## SHARE STRUCTURE

| List of top 20 shareholders | %          | Number of shares  |
|-----------------------------|------------|-------------------|
| RBF Ltd.                    | 16.33      | 4,742,103         |
| Doris Arkorful              | 5.49       | 1,594,020         |
| K. Peasah Boadu             | 5.25       | 1,525,552         |
| Prince Kofi Amoabeng        | 4.8        | 1,393,911         |
| Mumuadu Com. Services       | 2.42       | 703,936           |
| Okyere Agyekum Kofi         | 1.2        | 349,779           |
| Dr.Seth Adu                 | 1.18       | 343,829           |
| Noah Ansa-Dakwa             | 1.09       | 315,753           |
| Kwabena Baah Duodu          | 1.07       | 311,998           |
| Osei Leticia                | 0.84       | 244,029           |
| Ntow Kofi Ebenezer          | 0.74       | 215,036           |
| Otu Boateng Samuel K.       | 0.67       | 195,260           |
| Prof. Robert Addo Fening    | 0.66       | 190,894           |
| I. A. Duodu                 | 0.58       | 169,732           |
| Samuel Ofofu Ampofo         | 0.47       | 136,725           |
| Agabeh Benedict Akumyire    | 0.47       | 136,273           |
| Obese Emmanuel Osei         | 0.45       | 131,726           |
| Kotoko M. Francis           | 0.45       | 129,525           |
| Seth Adom-Asomaning         | 0.44       | 127,997           |
| Naa Odey Asante             | 0.44       | 127,104           |
| Others                      | 54.96      | 16,210,455        |
| <b>Grand Total</b>          | <b>100</b> | <b>29,295,637</b> |

### Analysis of shareholding as at 31 December 2022

| Category        | No. of shareholders | Number of Shares  | % Holding    |
|-----------------|---------------------|-------------------|--------------|
| 1 - 1,000       | 716                 | 386,216           | 1 %          |
| 1,001 - 5,000   | 1297                | 2,884,508         | 10 %         |
| 5,001 - 10,000  | 340                 | 2,397,195         | 8 %          |
| 10,000 and over | 391                 | 23,627,718        | 81 %         |
|                 | <b>2744</b>         | <b>29,295,637</b> | <b>100 %</b> |

| Directors shareholding | Certificate No. | % Holding   | No of shares  |
|------------------------|-----------------|-------------|---------------|
| Asante Ayeh Benjamin   | SH31302661      | 0.01        | 3,333         |
| Oppong-Danquah Amos    | SH31302645      | 0.03        | 8,333         |
| Narkotey Stephen       | SH31302666      | 0.07        | 20,000        |
| Agyei Josephine        | SH31302663      | 0.07        | 20,066        |
| Agyarko Kofi Adu       | SH31302660      | 0.01        | 3,333         |
|                        |                 | <b>0.19</b> | <b>55,065</b> |

## MUMUADU RURAL BANK LIMITED PROXY AUTHORISATION

I/We..... of .....

Being a member/members, hereby appoint .....

of ..... or failing him/her .....

of .....

As my/our proxy to vote on my/our behalf at the Annual General Meeting of Mumuadu Rural Bank Limited to be held on ..... at ..... and any adjournment thereof.

Signed: .....

This ..... day of .....

# 33<sup>RD</sup> AGM Gallery

